

**VOTING BALLOT AVAILABLE FOR THE IAR SA OGMS ON 30/31.10.2024
SHAREHOLDERS PRESENT OR WHO SEND THEIR VOTE BY CORRESPONDENCE /
REGISTERED POST**

*The undersigned,, identified with ID card series ... no.....
(copy attached to the present voting ballot), PIN, holder of shares
issued by the IAR S.A. company, which grant me the right to votes in the shareholders' general
meeting of the company, hereby exercise the right to vote related to the shares owned by me in this
trading company, on the matters on the daily agenda of the OGS meeting on 30/31.10.2024, time
12:00, as follows:*

- 1. Approval of the Board Profile as well as the Candidate Profile related to the selection process of the members of the Board of Directors, in accordance with art. 34, letter b) and art. 36, paragraph (1) of Annex 1 to GD no 722/2016 for the approval of the Methodological Norms for the application of some provisions of the Government Emergency Ordinance no. 109/2011 on the corporate governance of public enterprises**

1.1. BOARD PROFILE

☐ **PRO** *or* ☐ **AGAINST** *or* ☐ **ABSTENTION**

1.2. CANDIDATE PROFILE

☐ **PRO** *or* ☐ **AGAINST** *or* ☐ **ABSTENTION**

- 2. Approval of the date of 20.11.2024 as the date of registration, respectively of identification of the shareholders affected by the decisions of the ordinary general meeting of shareholders dated 30.10.2024 and the date of 19.11.2024 as ex-dates, in accordance with the provisions of Law no. 24/2017**

☐ **PRO** *sau* ☐ **ĂGAINST** *sau* ☐ **ABSTENTION**

NAME AND SURNAME

SIGNATURE

Date