

**VOTING BALLOT AVAILABLE FOR THE IAR SA OGMS ON 30/31.10.2024**  
**REPRESENTATIVES OF INDIVIDUALS, PARTICIPATING IN THE MEETING OR WHO SEND**  
**THEIR VOTE BY CORRESPONDENCE / REGISTERED POST**

The undersigned, ....., identified with ID card series ... no. ....  
(copy attached to the present voting ballot), PIN ....., representative of  
....., identified with ID card series ... no. .... (copy attached to the  
present voting ballot), PIN ....., holder of ..... shares issued by the  
IAR S.A. company, shares that grant the right to ..... votes in the shareholders' general meeting of the  
company, hereby exercise my right to vote related to these shares, according to the special power of  
attorney submitted at the IAR SA headquarters, on the matters on the daily agenda of the OGS meeting on  
30/31.10.2024, time 12:00, as follows:

- 1. Approval of the Board Profile as well as the Candidate Profile related to the selection process of the members of the Board of Directors, in accordance with art. 34, letter b) and art. 36, paragraph (1) of Annex 1 to GD no 722/2016 for the approval of the Methodological Norms for the application of some provisions of the Government Emergency Ordinance no. 109/2011 on the corporate governance of public enterprises**

**1.1. BOARD PROFILE**

☐ **PRO**                      or                      ☐ **AGAINST**                      or                      ☐ **ABSTENTION**

**1.2. CANDIDATE PROFILE**

☐ **PRO**                      or                      ☐ **AGAINST**                      or                      ☐ **ABSTENTION**

- 2. Approval of the date of 20.11.2024 as the date of registration, respectively of identification of the shareholders affected by the decisions of the ordinary general meeting of shareholders dated 30.10.2024 and the date of 19.11.2024 as ex-dates, in accordance with the provisions of Law no. 24/2017**

☐ **PRO**                      sau                      ☐ **AGAINST**                      sau                      ☐ **ABSTENTION**

**NAME AND SURNAME .....**

**SIGNATURE .....**

**Date .....**